



Certificate of Excellence in Accountability Reporting®

presented to the

Federal Aviation Administration

in recognition of outstanding effort in preparing the agency's
Performance and Accountability Report for fiscal year 2021

A handwritten signature in black ink, reading 'Diane L. Dudley', written over a horizontal line.

Diane L. Dudley, CGFM, CPA
Chair, CEAR Board

A handwritten signature in black ink, reading 'Ann M. Ebberts', written over a horizontal line.

Ann M. Ebberts, MS, PMP
Chief Executive Officer, AGA