



# Report to Our Citizens Chattanooga, Tennessee

**FOR FISCAL YEAR ENDED: JUNE 30, 2021**

The City of Chattanooga is located in Southeast Tennessee and is the 4th largest city in the state. The city is notable for its picturesque downtown and riverfront, and its many attractions such as the Tennessee Aquarium, Civil War battlefield sites, and the Appalachian Trail. In the past decade, the City of Chattanooga won 3 national awards for outstanding "livability." Because of the city's scenic location, stable population and economy, and cross-sector partnerships, the City of Chattanooga is one of the most progressive and livable mid-size cities in the United States.



## CITY COUNCIL MEMBERS

Back Row: Isiah Hester, Chip Henderson, Carol Berz, Darrin Ledford, Raquetta Dotley, Jenny Hill

Front Row: Demetrus Coonrod, Anthony Byrd, and Ken Smith

Photo: Lawson Whitaker Photography

## CITY COUNCIL MISSION STATEMENT

To promote an ethical, inclusive environment that enhances and sustains the well-being of all the people, by encouraging citizen input and participation at all levels of City government and by providing high-quality, professional public service that addresses community needs.

## City of Chattanooga Demographic and Economic Statistics

Chattanooga Population: 182,799

Per Capita Income: \$47,376

Median Age: 39.6

Education Level In Years of Formal Schooling: 19.5%/4yr. Degree

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## 74TH MAYOR OF CHATTANOOGA

**Tom Kelly**

"Chattanooga is a city that has never shied away from doing big things and taking on difficult problems. And under my leadership, that is one thing that won't change. Alongside each of our neighbors, we will dig into the work together, and together we'll build a stronger, more prosperous city around our shared vision and our **common purpose.**"

2021 Mayoral Inauguration, Elected April 2021

## CITY OF CHATTANOOGA PRINCIPAL EMPLOYERS 2021

	EMPLOYEES
1. Hamilton County Schools	4,980
2. BlueCross BlueShield of Tennessee	4,855
3. Erlanger Health System	4,852
4. CHI Memorial	3,549
5. Tennessee Valley Authority	3,431

## EMERGENCY COMMUNICATIONS

EMS responses: 8,346  
Average response time: 5:37 minutes

## POLICE DEPARTMENT

FY 2021 Sworn personnel: 498 positions  
Non-Sworn personnel: 115  
Average response time: 5:07 minutes

## FIRE DEPARTMENT

FY 2021 Sworn personnel: 443  
Non-Sworn personnel: 16  
Average response time: 5:13 minutes

## SOLID WASTE- COLLECTION AND LANDFILL

To increase the lifetime of the landfill, there was an increase in recycling tonnage to 5,064.  
Waste accepted at landfill was 58,503 tons.

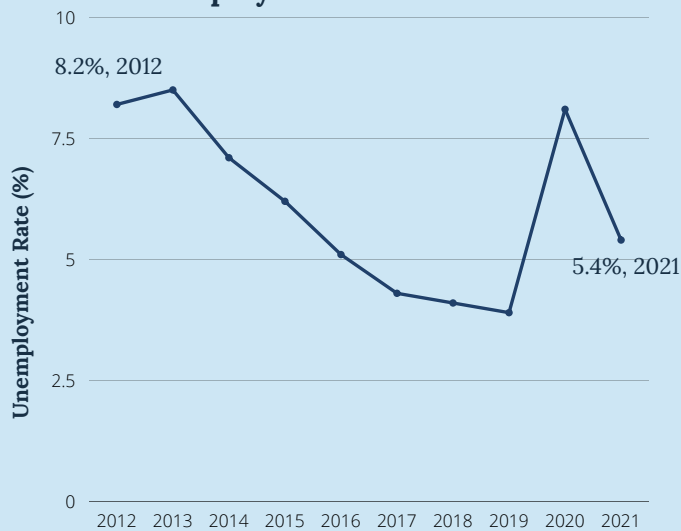
## Chattanooga Public Library

	FY 2020	FY 2021
Physical Materials Circulated	782,815	573,260
Digital Materials Circulated	176,438	207,671
Adult Borrowers	57,086	51,023
Young Adult Borrowers	38,029	38,180
Public Computer Sessions	70,210	95,159

5 Library Branches: Downtown Library, Northgate Library, Eastgate Library, South Chattanooga Library, Avondale Library

For more information about the Chattanooga Public Library visit <https://chattlibrary.org/>

## Unemployment Rate 2012-2021



Source: Chattanooga Comprehensive Annual Budget Report 2021



Micronics Engineered Filtration Group  
<https://www.micronicsinc.com/>

Team Title Services  
<https://teamtitle.co/>

Two new manufacturing companies have recently come to Chattanooga's industrial site known as West End neighborhood. The two companies are **Micronics Engineered Filtration Group** and **Team Title Services**. These companies were said to bring **220 new jobs** to the city of Chattanooga, and they are both helping revitalize the riverfront.

For more information, visit <https://www.timesfreepress.com/news/201/apr/17/former-alstom-site-lands-220-new-jobs/>

## 10th Day Enrollment Chattanooga Schools

	2020-2021		2019-2020	
	Locations	Enrollment	Locations	Enrollment
High Schools	12	9,922	11	8,800
Middle-High	7	4,377	7	5,985
Middle Schools	17	8,459	14	7,311
Elementary-High	1	782	2	32
Elementary-Middle	2	1,341	3	1,330
Elementary Schools	39	19,043	39	20,395
Chattanooga State	1	198	1	176

Source: Chattanooga Comprehensive Annual Budget Report 2020, 2021

## City of Chattanooga Recognitions

More achievements located on:  
Chattanooga Comprehensive Annual Budget Report 2021

Forbes Magazine says "technology makes Chattanooga a great place for business."

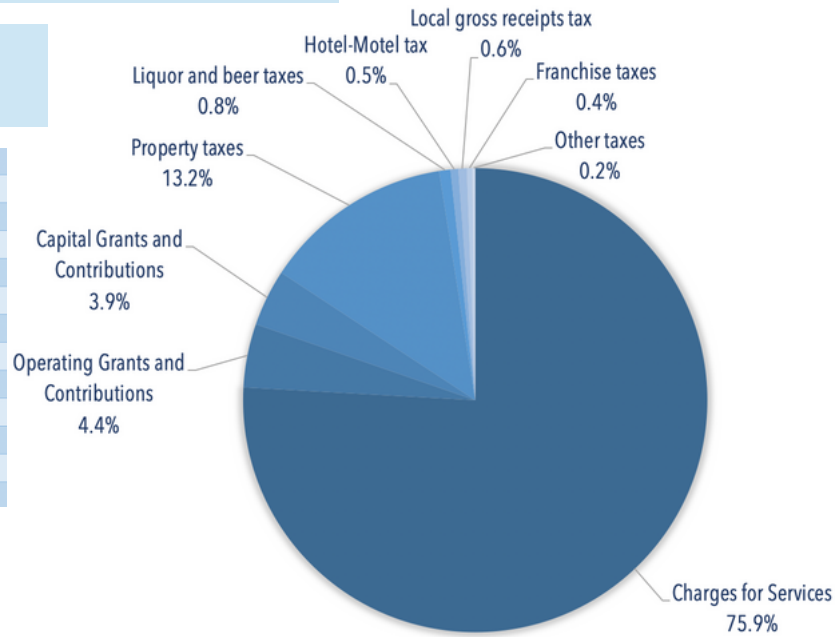
MSN Money calls Chattanooga a "New Hot Retirement Spot...where the amenities include hiking and biking trails, an aquarium and a thriving local arts scene."

New York Times named Chattanooga 1 of 45 cities worldwide to visit.



## PROGRAM AND GENERAL REVENUES

Revenues	2021	2020	Change
Program Revenues			
Charges for Services	\$ 886,918,126	\$ 875,496,025	1.30%
Operating Grants and Contributions	\$ 51,742,999	\$ 32,525,747	59.08%
Capital Grants and Contributions	\$ 46,122,163	\$ 19,129,925	141.10%
General Revenues			
Property taxes	\$ 154,825,821	\$ 151,749,670	2.03%
Liquor and beer taxes	\$ 9,237,593	\$ 8,560,765	7.91%
Hotel-Motel taxes	\$ 6,302,228	\$ 6,478,478	-2.72%
Local gross receipts tax	\$ 6,865,870	\$ 6,218,255	10.41%
Franchise taxes	\$ 4,426,095	\$ 4,247,252	4.21%
Other taxes	\$ 2,343,018	\$ 2,017,772	16.12%
Total Revenues	\$ 1,168,783,913	\$ 1,106,423,889	5.64%

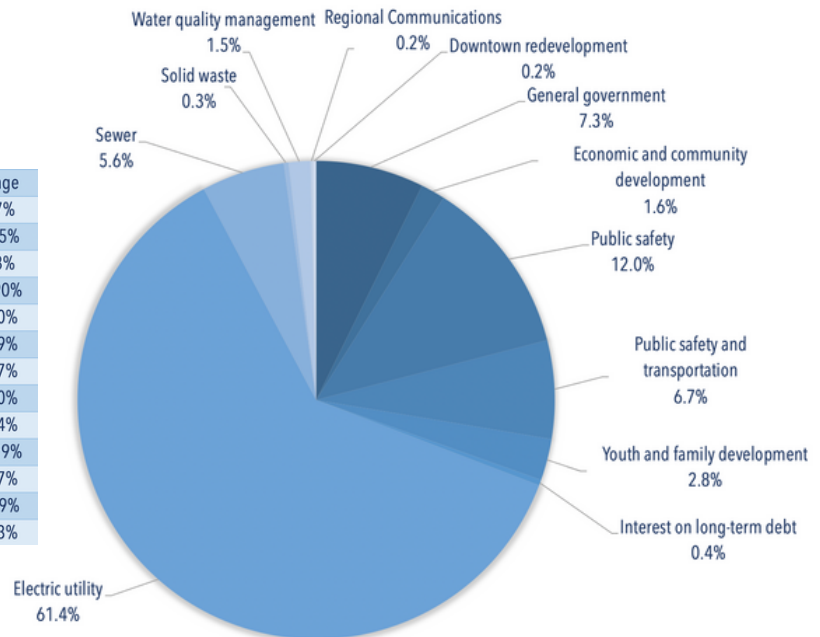


### Response in Crisis

- City's response to April tornado: \$12.6 million, which includes \$3.6 million for infrastructure damage.
- Road repair and resurfacing budget is \$8.4 million, the city's largest-ever commitment of nonemergency funds for paving.
- Even with an estimated \$8.4 million revenue loss from FY 2020 original budget, **the city was still able to cover unexpected expenditures.**

## PRIMARY GOVERNMENT EXPENSES

Expenses	2021	2020	Change
General government	\$ 80,870,897	\$ 75,953,229	6.47%
Economic and community development	\$ 18,130,506	\$ 14,806,447	22.45%
Public safety	\$ 132,694,493	\$ 132,524,318	0.13%
Public safety and transportation	\$ 73,484,269	\$ 82,470,389	-10.90%
Youth and family development	\$ 30,998,037	\$ 31,152,643	-0.50%
Interest on long-term debt	\$ 4,236,694	\$ 4,565,153	-7.19%
Electric utility	\$ 678,231,000	\$ 709,943,000	-4.47%
Sewer	\$ 62,119,991	\$ 67,086,717	-7.40%
Solid waste	\$ 3,628,459	\$ 3,958,406	-8.34%
Water quality management	\$ 16,325,436	\$ 18,827,597	-13.29%
Regional Communications	\$ 1,753,892	\$ 1,899,550	-7.67%
Downtown redevelopment	\$ 2,411,054	\$ 2,122,563	13.59%
Total Expenses	\$ 1,104,884,728	\$ 1,145,310,012	-3.53%



## Financial Awards for Fiscal Year Ended June 30, 2021

### The Distinguished Budget Presentation Award

This award has been given to the City for 24 years. Chattanooga's budget document has met program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

### Certificate of Achievement for Excellence in Financial Reporting

This award recognizes state and local governments who prepare comprehensive financial reports with transparency and full disclosure. The City has received this award for 28 years.

### Outstanding Achievement in Popular Annual Financial Reporting

Awards state and local governments who extract information from the comprehensive annual financial report specifically designed to be readily accessible and easily understandable to the general public. Chattanooga has received this for 9 consecutive years.

## DOWNTOWN REVITALIZATION

In 2017, The Chattanooga Design Studio, an independent non-profit community design resource, began a planning study of the **South Broad District**, which includes more than 400 acres just south of Downtown Chattanooga. In the years since, planners have used the South Broad District Study as a blueprint for reimagining this **historic site** into a space where anyone can live, work, shop, dine and recreate. **The time has come to revitalize the western gateway into our Scenic City for the good of all who call Chattanooga home.**

For more information, visit [www.southbroad.info](http://www.southbroad.info)



In 2008, **Volkswagen AG** announced that its US manufacturing headquarters would be located in Chattanooga. Volkswagen AG designed a new SUV for the US market with sales beginning in May 2017. **300 additional employees** are being hired to produce this model in Chattanooga. The company recently announced the plant facility will be expanding for the production of an electric vehicle costing \$800 million.

Source: Popular Annual Financial Report  
For Year Ended June 30, 2021



**Nippon Paint Automotive Americas**, a Japanese company, started construction on a 270,000 square foot factory in East Chattanooga. Nippon Paint will bring **150 new jobs** to Chattanooga.

## MANUFACTURING EXPANSION IN CHATTANOOGA



**Gestamp** announced plans for a \$94 million expansion bringing **260 jobs** to Chattanooga. Gestamp is a supplier to Volkswagen and BMW.

For more information about CAHF, visit [chattanooga.gov/images/AHF\\_Guidelines\\_and\\_Application\\_5\\_2.pdf](http://chattanooga.gov/images/AHF_Guidelines_and_Application_5_2.pdf)

### Chattanooga Affordable Housing Fund (CAHF)

Established to provide additional resource to the City's ongoing commitment to the preservation and production of quality, affordable housing. **Objectives:**

- **Creating or preservations of affordable rental units and housing** for homeownership through new construction and/or renovation
- **Increasing access to homeownership** through collaborative homebuyer programs
- **Leveraging funding by working with for-profit and nonprofit entities - home builders, Realtors, foundations, financial institutions, etc.**



Exploring various tools to achieve the desired outcomes, including possible **policy changes**

## IMPROVEMENTS FOR CITIZENS

### Chattanooga Climbs Campaign

Conducted by the Chattanooga Chamber in July 2019-June 2024 to set the following goals for job growth:

- increase regional employment by **5,000**
- increase private investment by **\$1 billion**
- create **\$500 million** in new payroll income

#### Results:

- **2,190 new jobs** created
- private investment reached **\$970 million**
- new payroll income reached **\$231 million**

**Connect with your local government!**  
<https://www.facebook.com/CityofChattanooga/>



**City of Chattanooga website**  
<https://chattanooga.gov>

